

Earnings Call

1st Quarter 2025

May 5th, 2025

Legal Disclaimer

The information provided in this presentation and any written or verbal accompanying communication regarding or by Saudi Aramco Base Oil Company ("Luberef" or the "Company") or relating to these slides or the earnings call (collectively, the "Information") is provided for information purposes only. The Information is qualified in its entirety by the information contained in the Company's financial statements and annual board reports. Certain financial and statistical information in this presentation has been subject to rounding off adjustments. Accordingly, the sum of certain data may not conform to the expressed total.

Neither the Company nor any of its directors, officer, employees, agents, affiliate or subsidiaries accept any responsibility or liability whatsoever (whether in contract, tort or otherwise) for, or guarantee or give any explicit or implicit warrantee, representation or undertaking as to the accuracy, fairness or completeness of any of the information and disclaims all liability and responsibility for any loss or damage (including in respect of direct, indirect or consequential loss or damage) caused by any action taken or not taken as a result or on the basis of the information or otherwise arising in connection therewith.

This presentation may contain certain forward-looking statements with respect to Luberef's financial position, results of operations and business and certain Luberef's plans, intentions, expectations, assumptions, goals and beliefs regarding such items. These statements include all matters that are not historical fact and generally, but not always, may be identified by the use of words such as "believes", "expects", "are expected to", "anticipates", "intends", "estimates", "should", "will", "shall", "may", "is likely to", "plans", "outlook" or similar expressions, including variations and the negatives thereof or comparable terminology. Such forward-looking statements are based on numerous assumptions and cannot be ascertained, as they involve known and unknown risks, uncertainties and other factors within or beyond the Company's control that could cause the Company's actual results, performance or achievements to be materially different from the expected results, performance, or achievements

expressed or implied by such forward-looking statements.

Prospective investors should be aware that forward-looking statements are not guarantees of future performance and that Luberef's actual financial position, results of operations and business and the development of the industries in which it operates may differ significantly from those made in or suggested by these forward-looking statements. In addition, even if Luberef's financial position, results of operations and business and the development of the industries in which it operates are consistent with these forward-looking statements, those results or developments may not be indicative of results or developments in subsequent periods.

Factors that could cause actual results to differ materially from Luberef's expectations are include, among other things, the following: supply, demand and price fluctuations with respect to Feedstock and Base oils, and Luberef's other by-products; global economic market conditions; natural disasters and public health pandemics or epidemics (such as COVID19), and weather conditions (including those associated with climate change); competition in the industries in which Luberef operates; climate change concerns and related impacts on the global demand for base oils and hydrocarbon- based products; conditions affecting the transportation of products; operational risk and hazards common in the oil and gas, refining and petrochemicals industries; the cyclical nature of the oil and gas, refining and petrochemicals industries; terrorism and armed conflict, political and social instability and unrest, and actual or potential armed conflicts in the MENA region and other areas; managing Luberef's growth and risks related to its strategic growth objectives; risks in connection with projects under development and; asset dispositions or impairments; government mandated sales, divestitures, recapitalizations, taxes and tax audits, tariffs, sanctions, changes in fiscal terms or; material reductions in corporate liquidity and access to debt markets; the receipt of required Board authorizations to pay future dividends; Luberef's dependence on the reliability and security of its IT systems,

Luberef's exposure to interest rate risk and foreign exchange risk; risks related to operating in a regulated industry and changes to oil, gas, environmental or other regulations that impact the industries in which Luberef operates; risks related to litigation, including international trade litigation, disputes or agreements; and risks related to the Kingdom. For additional information on the potential risks and uncertainties that could cause actual results to differ from the results predicted please see our latest periodic reports filed with the Saudi Exchange. In light of these risks, uncertainties and assumptions, the forward-looking events described in this presentation may not occur.

The Information, including but not limited to forward-looking statements, applies only as of the date it speaks and is not intended to give any assurances as to future results. We undertake no obligation to update, correct or revise the Information, including any financial data or forward-looking statements, as a result of new information, future events or otherwise, unless required by applicable law or regulation.

All subsequent written and oral forward-looking statements attributable to us or to persons acting on our behalf are expressly qualified in their entirety by the cautionary statements referred to above and contained elsewhere in this presentation. In addition, this presentation includes certain "non-IFRS financial measures." These measures are not recognized measures under IFRS and do not have standard meanings prescribed by IFRS. Rather, these measures are provided as additional information to complement IFRS measures by providing further understanding of the Company's results of operations from management's perspective. Accordingly, they should not be considered in isolation or as a substitute for analysis of the Company's financial information reported under IFRS. These measures are not audited, and might not be comparable to similarly titled measures presented by other companies.

A portrait of Saud Kamakhi, Chief Financial Officer, standing with his arms crossed. He is wearing a white thobe and a ghutra with a black agal. The background features an industrial facility with tall distillation columns and piping under a clear blue sky. A blue geometric overlay is present in the bottom right corner.

Saud Kamakhi

Chief Financial Officer

Foundation for Growth

20 25

(1) Total Recordable Incident Rate
(2) Calculated based on unplanned shutdowns during the year
(3) Adjusted for 15 days shutdown for catalyst replacement



Driving Operational Excellence

01 Safe Operations

TRIR⁽¹⁾ 0.0 **39.2 MM**
More than 5 Years Man-hours without LTI

02 Reliability & Safety

97.6%
Mechanical Availability⁽²⁾



Delivering Value

01 New Market

BS & 110N

Strategic market entry
via Base Oil alliance

S-OIL

MOTIVA

02 Recognition

1st Place

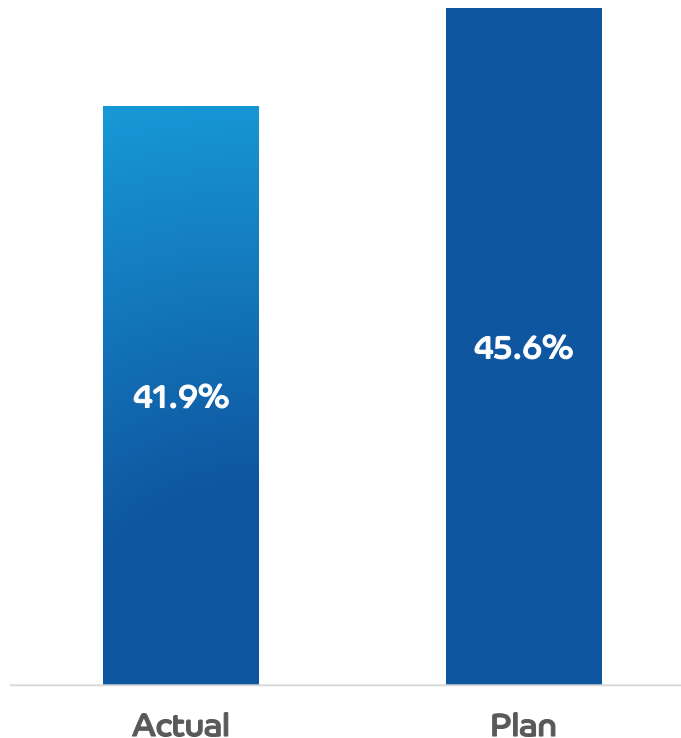
Best Investor
Relations Program
Award for 2024

مجموعة تداول السعودية
Saudi Tadawul Group



Yanbu Growth II Project Progress Overview

Project Current Overall Progress:
Plan vs. Actual (%)
as of Mar 2025



Project progress is behind the plan, impacted by Procurement activities. Our teams are actively working to resolve the delay and keep the project on track.



Capex of SR 135 million has been incurred in the project until Mar 2025. The total planned Capex is estimated at ~SR 250-350 million in 2025.



Turnaround & Pre-Commissioning Schedule:

Turnaround	Pre-Commissioning
Nov to Dec 2025	Jan 2026

Crack Margins Within Historical Average

Base Oil Price

﷼ 3,488/Mt



Feedstock Cost

﷼ 1,733/Mt

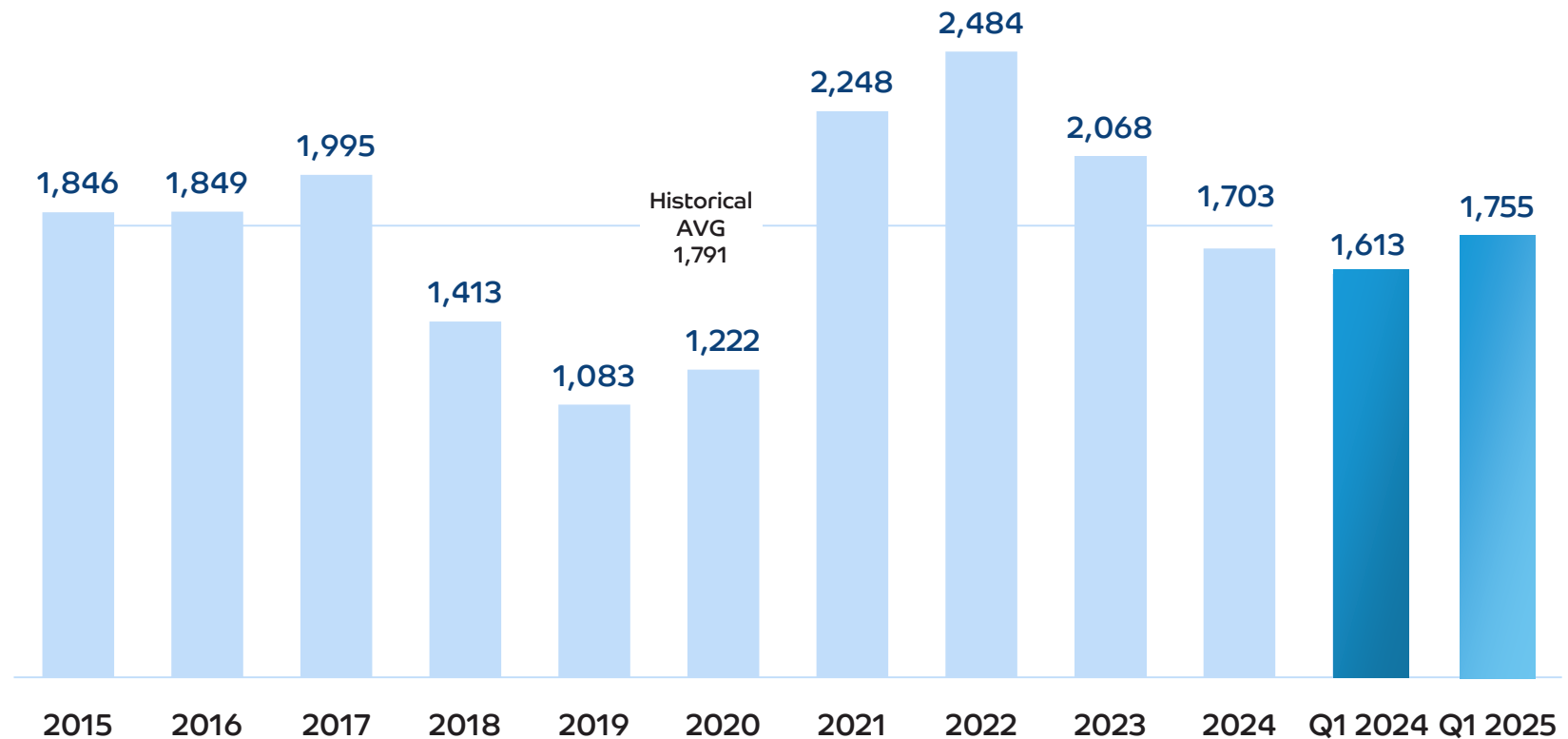


Crack Margin

﷼ 1,755/Mt

Q1 2025 Crack Margin

Base Oil Crack Margins (﷼/Mt)



Q1 2025 at a Glance

	Q1 2025	Q1 2024		Q1 2025	Q1 2024
<div><div></div><div>Base Oil Sales Volume⁽¹⁾ (Thousand MT)</div></div>	272	271	<div><div></div><div>Operating Cash Flow (ﷲ Million)</div></div>	400	146
<div><div></div><div>Base Oil Crack Margin⁽²⁾ (ﷲ/MT)</div></div>	1,755	1,613	<div><div></div><div>Capex (ﷲ Million)</div></div>	108	35
<div><div></div><div>Revenue (ﷲ Million)</div></div>	2,128	2,185	<div><div></div><div>Capex Breakdown (ﷲ Million)</div></div>	<div><div>Sustaining</div><div>Turnaround</div><div>Growth</div></div> <div><div>69</div><div>5</div><div>34</div></div> <div><div>30</div><div>1</div><div>4</div></div>	
<div><div></div><div>EBITDA (ﷲ Million)</div></div>	289	324	<div><div></div><div>Free Cash Flow (ﷲ Million)</div></div>	292	111
<div><div></div><div>Net Income (ﷲ Million)</div></div>	222	239	<div><div></div><div>Cash Conversion⁽⁴⁾ (%)</div></div>	101%	34%
<div><div></div><div>ROACE⁽³⁾ (%)</div></div>	24%	29%	<div><div></div><div>Gearing⁽⁵⁾ (%)</div></div>	(11%)	(3%)

* Numbers are rounded

(1) Luberef products only.

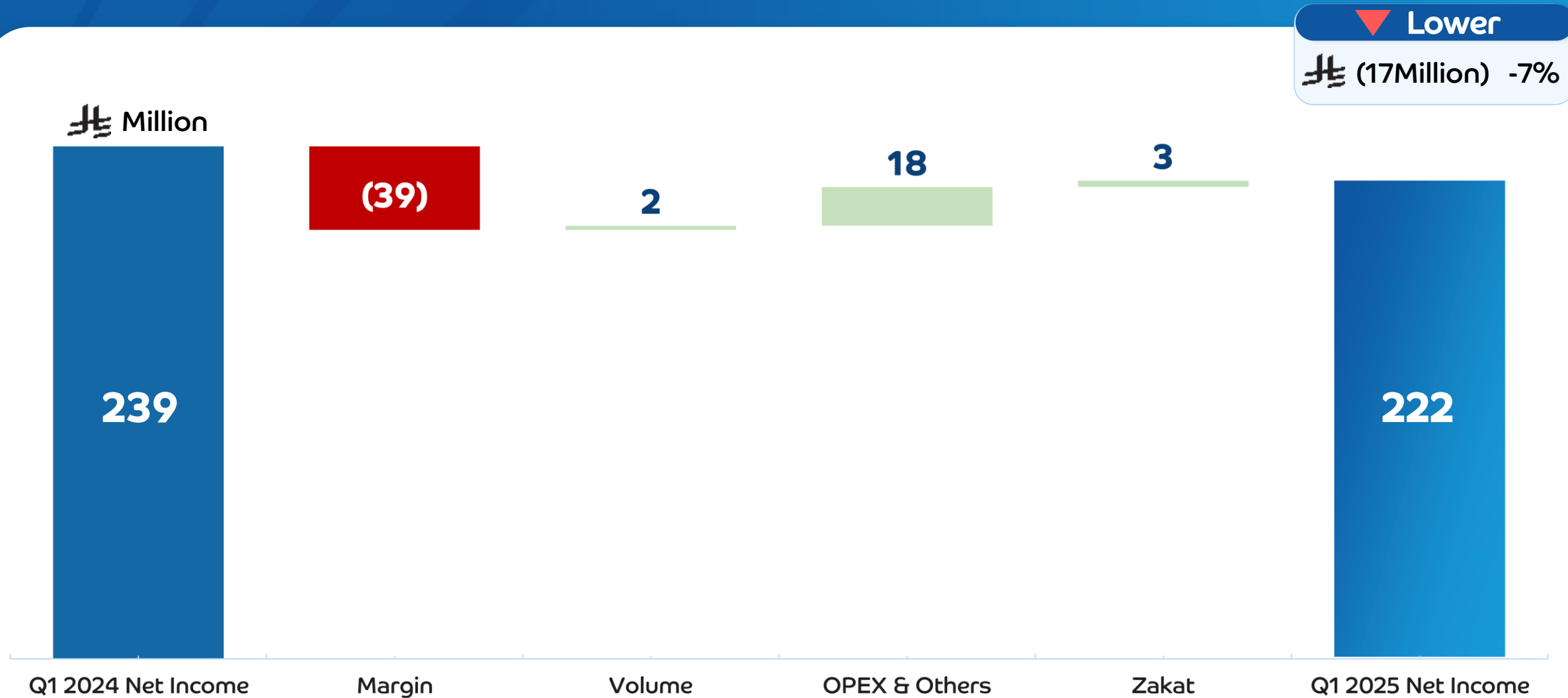
(2) Realized Base Oil Sales Price \$/MT – Freight \$/MT – Feedstock Cost \$/MT

(3) 12-month rolling net operating profit after tax / (average net financial debt + average book value of equity)

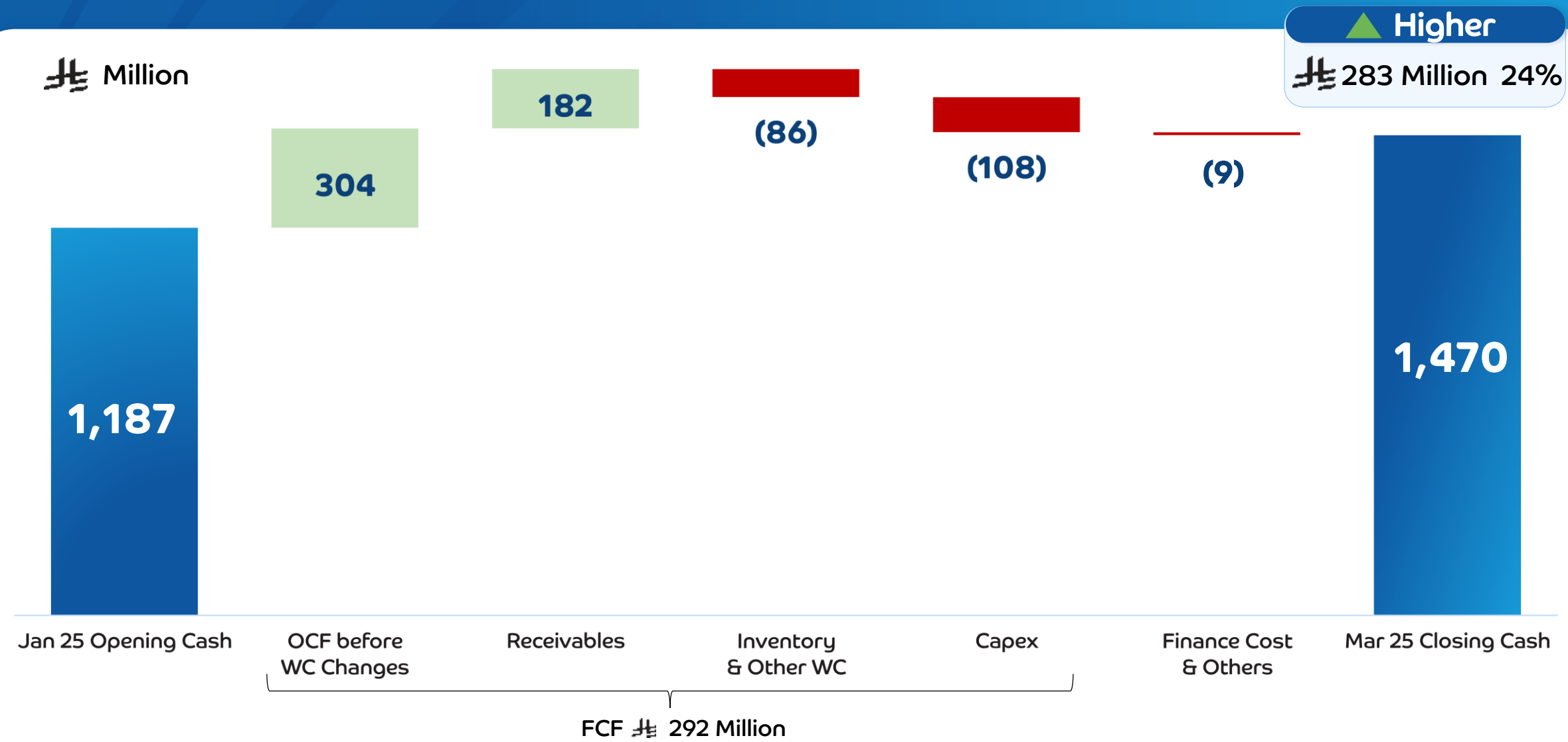
(4) Free cash flow divided by EBITDA

(5) Net financial debt divided by total capital employed. Net financial debt = total debt + lease liabilities - cash and cash equivalents - Short-term deposits

Lower Net Income Due to Declining Margins



Healthy Cash Generation in a Challenged Environment



2025 Guidance



Base Oil Volumes, Turnaround & Shutdown

- Expected Volumes **1.2 Million** MT in 2025 due to Turnaround and catalyst replacement shutdown
- Domestic market targeted to account for ~30% of total base oil volumes in 2025
- HVGO supply from SAMREF is expected to resume in Q2, quantity of 1500 ton/month, contingent on the availability of a compatible feedstock stream for base oil production.
- The catalyst replacement completed in Q1 2025.
- Yanbu turnaround is scheduled to begin in mid-November 2025 and is expected to be completed by December 2025.



Base Oil Prices & Crack Spreads

- Product prices calculated using a benchmark price and adding a premium.
- Key IHS benchmarks used for base oil product prices:
Domestic - Asian benchmark.
Export - Based on destination.
- Domestic price premiums for base oil products expected to be in the range of **SR375-750/Mt.**
Company intends to maximize price premiums for exports.
- Feedstock prices expected to continue to be in-line with 380 CST HSFO Singapore 3.5%.



Capex

- Sustaining Capex expected to be **~SR 100-140 Mn.**
- Turnaround Capex **SR 170-190 Mn** (include ~110 Mn for catalyst)
- Capex for Yanbu Growth II project estimated at **~SR 250-350 Mn** in 2025.



Dividend

- Dividend of **SR 518Mn distributed** for H2, 2024 performance.



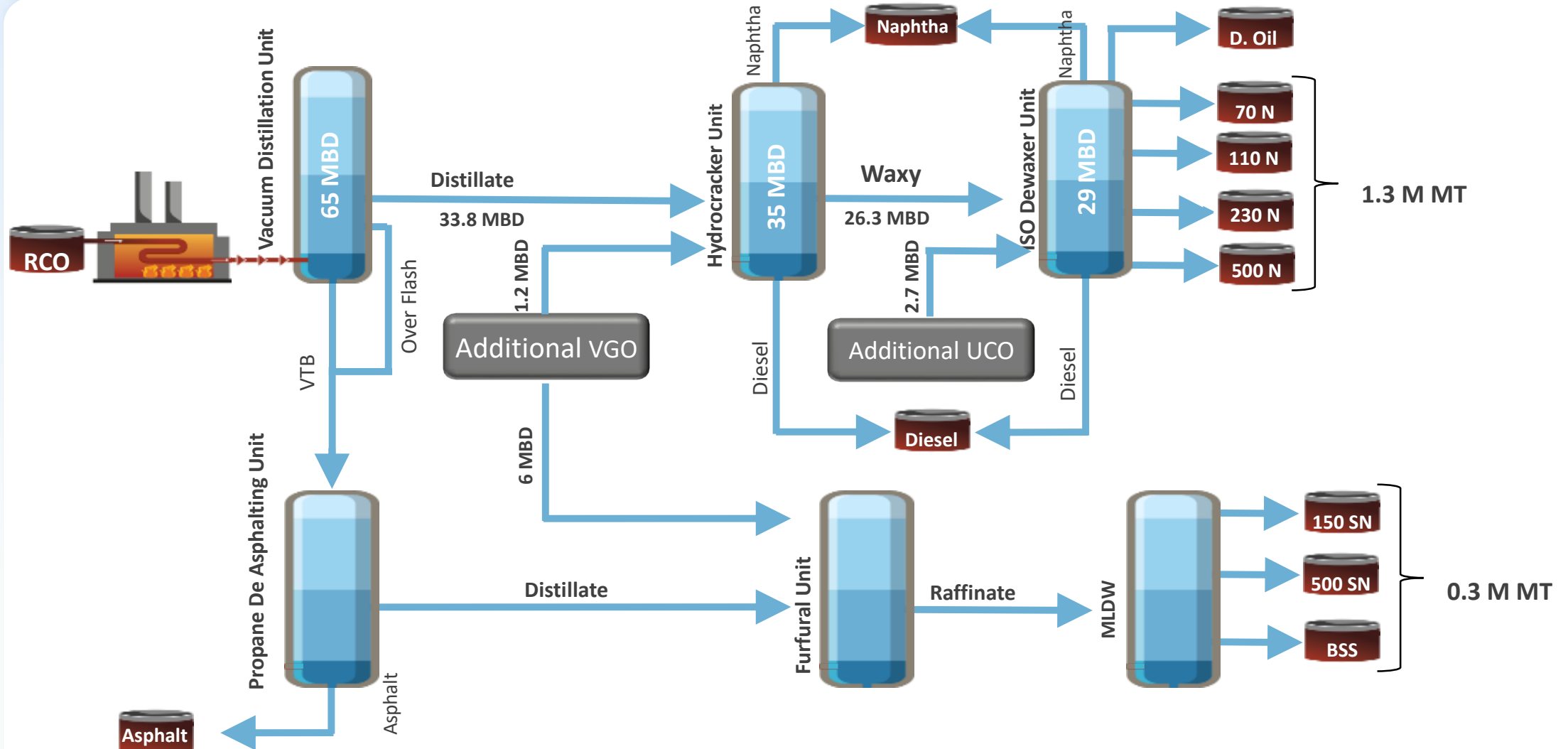
Q&A

Q1 Earning Call 2025



Thank You

Unlocking Future Value: Growth Potential for Yanbu facility*

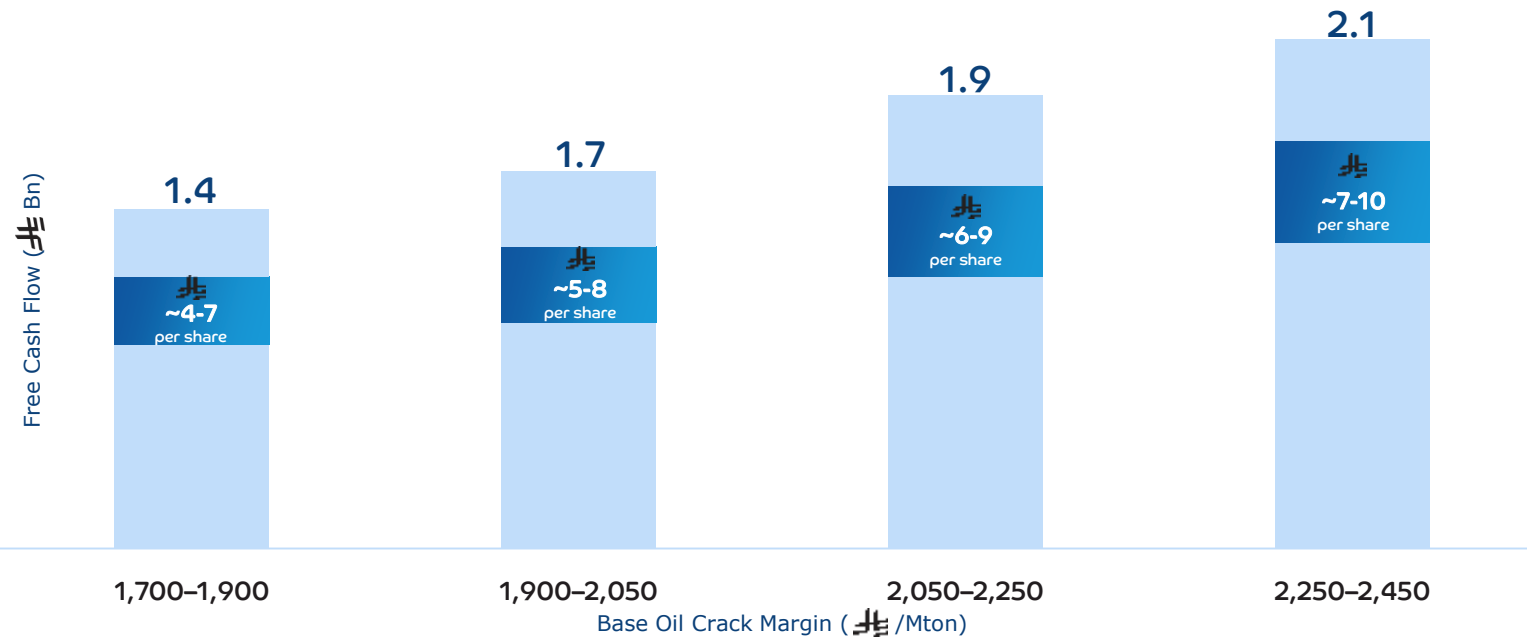


* Depends on securing the additional feedstock and completion of growth II project with targeted capacity

Sustainable and Attractive Distributions Across Base Oil Crack Margin Environments

Based on 1.3 Million Tons (Dividend / Share)

Dividends Range 60%–80% of FCF



Assumptions:

- 1.No Gain/Loss from White & Byproducts.
- 2.No Change in working Capital
- 3.Capex SAR 146MM

Q1 2025 at a Glance

	Q1 2025	Q4 2024		Q1 2025	Q4 2024
<div><div></div><div>Base Oil Sales Volume ⁽¹⁾ (Thousand MT)</div></div>	272	367	<div><div></div><div>Operating Cash Flow (ﷲ Million)</div></div>	400	615
<div><div></div><div>Base Oil Crack Margin ⁽²⁾ (ﷲ /MT)</div></div>	1,755	1,644	<div><div></div><div>Capex (ﷲ Million)</div></div>	108	61
<div><div></div><div>Revenue (ﷲ Million)</div></div>	2,128	2,627	<div><div></div><div>Capex Breakdown (ﷲ Million)</div></div>	<div>Sustaining69</div>	<div>29</div>
				<div>Turnaround5</div>	<div>19</div>
				<div>Growth34</div>	<div>13</div>
<div><div></div><div>EBITDA (ﷲ Million)</div></div>	289	285	<div><div></div><div>Free Cash Flow (ﷲ Million)</div></div>	292	554
<div><div></div><div>Net Income (ﷲ Million)</div></div>	222	208	<div><div></div><div>Cash Conversion ⁽³⁾ (%)</div></div>	101%	195%

*Some numbers are rounded
(1) Luberef products only.
(2) Realized Base Oil Sales Price \$/MT – Freight \$/MT – Feedstock Cost \$/MT
(3) Free cash flow divided by EBITDA